

## Mergers, Acquisitions & Due Diligence

Arcus' mergers and acquisitions services provide technical and scientific advice to assist in determining environmental compliance and the costs of liabilities. Our mergers, acquisitions and due diligence services include:

- Environmental Site Assessments
- Environmental Compliance Assessments
- Site Investigations and Contaminated Land Characterisation
- Project Risk and Feasibility Reviews
- Planning Permission Risk Assessments
- Vendor Due Diligence
- Technical Due Diligence for Acquisition, Refinancing and Divestment
- Portfolio Management and Exit Strategic Planning
- Building Materials Sampling
- Liability Assessments
- Generation of Liability Costs including CAPEX and OPEX for Business Planning

The Arcus Team is focused on undertaking environmental site and impact assessment to assist in identifying and managing risk and exposures that may have unexpected or long-term cost or may prevent the operation of an industrial facility. Arcus understands the importance of mitigating risk and we provide impartial advice that allows the cost of environmental upgrades, improvements and regulatory requirements to be incorporated into business planning.



## Selected Projects

### Refinancing Coal-Bed Methane Business

Technical due diligence for the refinancing of a coal bed methane operating business in the UK. The work involved assessing gas resource and reserves, an assessment of the technical viability of gas abstraction in one licensed area and a financial assessment of a 10 year CAPEX plan for drilling, gas treatment and pipeline connections.

### Compliance Management of Landfill Gas to Energy Businesses

Major UK Waste Management Companies - Management of the technical and environmental compliance of several landfill gas to energy businesses. The work involved three aspects of diligence: resource, technical and environmental with each portion being delivered by separate teams.

### Environmental and Planning Risk in Acquisition of Wind Farms

Arcus reviewed a portfolio of approximately 20 onshore wind sites for potential divestiture. The sites were at various stages of development ranging from early feasibility through to operational sites with associated conditions. The review focused on environmental and planning aspects of the sites with specific input into ongoing technical elements.

### Due Diligence Coordination of Hydropower Generator Sale

Provided management and coordination services during a due diligence programme for the sale of a hydropower generator. The work involved environmental compliance and habitat assessment and review of dam stability issues associated with the power generating assets. The work also involved telephone interviews with appropriate environmental regulators together with providing summary cost schedules.

### Site Assessments for Chemical Producer

Provided management and coordination services during a due diligence programme for the sale of a hydropower generator. The work involved environmental compliance and habitat assessment and review of dam stability issues associated with the power generating assets. The work also involved telephone interviews with appropriate environmental regulators together with providing summary cost schedules.

### Feasibility of Energy from Waste Developments

Assessment of the feasibility of developing a number of energy from waste facilities. The work involved a review of planning constraints, identifying the availability of commercial waste contracts and assessment of the environmental liabilities associated with the proposed developments.

### Due Diligence Coordination for Manufacturing Site Divestment

Due diligence of a 90-site packaging manufacturing company. The work involved review of reports, costing of regulatory, best practice and soil/groundwater liabilities and liaising with the other advisors with respect to the complex divestment programme.

